

Indoor farming, digitization and big data Investing & partnering with result driven innovative companies







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Nouryon

Icos Capital invests in early stage in collaborative partnership with sector specialist corporations

Leading European team with sector and market focus since 2006 with three funds, AUM €50 M in 15 companies in Benelux & DACH

Stable partnership with > 75 years cumulative VC/PE experience with strong performance track record of strong returns with €150 M invested across 61 investments

Icos III, € 50 M, smart production systems fund focused on enabling software & technologies for Agrifood & (bio) chem

Icos III will invest in 10 scale up companies

Registered at Dutch AFM, EuVECA passport





Collaborative partnership Capital, scale-up corporations & innovations



Investing digitization propositions across Agrifood value chain

where each proposition is engaging commercially with corporate partners







Gamaya is the leading crop intelligence firm focused on Agri tech intelligent solutions

Forbes

"Gamaya is one of the 4 European AgTech startups with a potential to become a \$1 billion dollar company"

BUSINESS INSIDER

"Gamaya is one of the 12 hottest startups in Switzerland based on the amount raised, headcount, and developed technology"

FORTUNE

"Gamaya is changing farming with drones and artificial intelligence"





Macro arguments for investing in Agritech are compelling and well known







Agritech adoption is not new!



Data source: Pre 1800 is from Allen (2000), "Economic Structure and Agricultural Productivity in Europe, 1300-1800". Newer data from the World Bank.

The interactive data visualization is available at OurWorldinData.org. There you find the raw data and more visualizations on this topic.

ΜΛΥΛ

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Tech adoption also directly relates growth in economies





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Recent wave of startups shows strong push with digitization as key driver





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Agfunder: investment trends

481 deals, \$3.2 B invested in 2018







Gamaya's vision on AI in agriculture







Gamaya environmental intelligence platform

Holistic approach using multiple data sources and unique capabilities to provide actionable insights



* Proprietary





Hyperspectral imaging delivers more crop intelligence to make decisions

Unique way to connect plantscale biology with largescale remote sensing and analytics of crops

The gateway towards Aldriven decision support and process automation in industrial agriculture

Exclusive know-how of Gamaya based on many years of scientific research, as well as extensive portfolio of software/ hardware capabilities and IP







Sugarcane solution to optimize logistics (example)

SITUATIONAL AWARENESS TO ГО **OPTIMIZE LOGISTICS**





Domain
Farm
Parcel
Planting
Status
Variety

HARVEST READINESS

Now	
In 1 Month	10%
In 2 Months	3%
In 3 Months	1%
In 4 Months	<1%
O In 5 Months	1%



→ |k



Sugarcane solutions to optimize logistics TIME TO MILL TO OPTIMIZE LOGISTICS (example)



INFORMATION Domain Umoe (138881 ha)







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Sugarcane solutions for crop intelligence and more precise use of fertilizers (example)



DETECTION OF WEEDS FOR TARGETED HERBICIDE APPLICATION







Tobacco industrial production benefitting from intelligence via hyperspectral and AI insights (example)



DETECTION OF TOBACCO MOSAIC VIRUS TO REDUCE YIELD LOSSES







Business model: Partnerships with major Ag suppliers / producers <u>B2B not B2F</u>

KERNEL

Development of a macronutrients (NPK) delivery optimisation solution in various crops in Ukraine

Kernel is a 2nd largest ag producer in Ukraine with a total land of 600'000 ha Mahindra Rise

Development of a harvest readiness solution in sugarcane, India

Define an optimum time window for harvest readiness. syngenta

R&D Crop Protection trials evaluation in Switzerland PoC completed (Corn, sugar beet, soybean)

Development of a soybean crop pest monitoring solution in Brazil initiated in Q4 2018 (on-going)



Development of a new solution to help diagnose nematodes in sugarcane (on-going)

Adama is leading the market of nematicides (\$100 M) in sugarcane, Brazil with its new product - Nimitz



Development of unique integrated solution for large-scale industrial precision cultivation of tobacco





Squirro's Al-driven Insights Engine

turning meaningless data into insights









Turning data into a new business

Customer Insights & predicting food safety issues globally

Customer

Bühler is a leading international industrial group in food processing

BUHLER

Solution

A Food Safety Dashboard aggregating and analyzing information deriving from a vast variety of external data sources

Challenge

Automate Food Safety Monitoring for internal and as a new digital service to their customers

Insights

Full food processing chain visibility on any food safety issues; timely alerts & notifications

	sfine Query Save - Q	Last 30 days - Product C
Type	coffee cheese aflatoxins insecticide listeria norovirus fipronil cake papaya pet foo salmonella chocolate milk undeclared milk rice egg mercury	41 200 0 0 17. Jul 24. Jul
Twitter News RASFF FDA	food fraud	Japan Belgium

Products		Records	
Top 100 values	#	Creation Date	Body
papaya	235	2 hours ago	Imphal August 15,2017: The Food Safety Department of Churachandpur distri
egg	228	2 hours ago	Texas health officials are working with K-Bar Dairy in Paradise, Texas to recall
milk		2 hours ago	Wyre Council officers also found a large quantity of mouse droppings, some of
muk	65	3 hours ago	RT @PochatTraining: #Allergen warning: Sauce contains undeclared #egg htt
pet food	63	3 hours ago	#Allergen warning: Sauce contains undeclared #egg https://t.co/dtL3egBb3t #
cake	47	4 hours ago	RT @TheGrocer: A third of shoppers pledge to buy more British eggs in wake
e 30	5 hours ago	A third of shoppers pledge to buy more British eggs in wake of #fipronil scanda	
chocolate		5 hours ago	$\operatorname{MICHIGAN} - \operatorname{A}\operatorname{Salmonella}$ outbreak in papayas has claimed the life of one p
chocolate	ccolate 29	6 hours ago	RT @foodbevgeek: Eggs containing fipronil found in 15 EU countries and Hon
cheese	28	6 hours ago	Eggs containing fipronil found in 15 EU countries and Hong Kong #food #Heal
		7 hours ago	Nije bilo uvoza #jaja iz država u kojima je utvrđen fipronil u jajima (BIH) https:/





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Safefood.ai is delivering real insight to clients of Buhler on food safety

Risk Insights / Food Safety platform financed by Buhler paid for by its clients

All food categories and risks,

including biological, chemical

and physical hazards as well

as food fraud events.

Addressed Areas

- Users
 - Food Safety experts
 - Quality controllers
 - Financial analysts
 - Legal experts

Solution

 safefood.ai facilitates risks evaluation and preventive measures to minimize the consequences of food safety incidents and product recalls.

Features

- 24/7 real time event stream
- Food risk identification
- 15 food categories
- Trending products, hazards
- Geographical analysis

- Worldwide coverage
- Social media & public sources
- Qualified news sources
- Governmental sources
- Historical data

Benefits

- · Detect potential food risks early
- Track evolving food risks across the value & distribution chains
- 24/7 automated food risk event detection
- · Company and interest specific alerting
- Prevent costly product recalls and reputational damage



BUHLER safefood.ai O My Favourites More -Show Timelin All Sources -Language 16 All time Trending Products News Stream Interesting for you Gold Medal flour recalled nationwide for possible salmonella contaminati meat mugget pet food 12 minutes apo www.omgili.com -egg flour chicken Did you know that Not Available General Mills said it has not received any direct consumer reports of confirmed illnesses. Consumers are urged to throw away the flour. General Mills General Mills Recalls Gold Medal Flour Trending Hazards 12 minutes ago www.omgili.com General Mills Recalls Gold Medal Flour 5-pound bags of the unbleached variety affected By Newser Editors 9:00 AM CST 1 comments salmonella diversio General Mills recalls flour over salmonella concerns ed mik e. coli listeria 12 minutes ago www.omgili.com Email The affected products were shipped nationwide and have a "used by" date of April 20, 2020. General Mills has issued a national recall for a variety of Trending Regions General Mills Recalls Some Flour over Salmonella Concerne 12 misules ago www.omgili.com RI'IHI ED



Digital farming hype cycle for Agtech is not dissimilar to other sector innovations





Digital farming hype cycle: collaboration and partnerships required to shorten the cycle





Final thoughts: Market in early stages of development Focus on economically viable solutions implementable now

Business model question: Who will pay for it ?

Directly or in-directly farmers

New business models for corporations to sell

Are consumers willing to pay for value chain transparency ?

Evolution & churn

Healthy innovation pipeline: \$3.2 B, 480 deals in 2018 excluding cross platform tech like Squirro

Slow adoption so far; is there a killer app or Agtech 2.0 ?

Traditional Ag companies in "change your business" acquisition frenzy is similar to web adoption





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